

**ASHBURNHAM-WESTMINSTER REGIONAL SCHOOL DISTRICT
SUPERINTENDENT'S FY 2018
PRELIMINARY OPERATING BUDGET**



**School Committee Meeting
January 30, 2017**



Ashburnham-Westminster District Goals 2017-2018

Implement *Ash-West 2021: A Continuous Strategic Learning Plan*

Increase learning opportunities for all students

Focus efforts on budget principles, guidelines, and goals

Reduce and Maintain Class Size

Provide a safe, clean, energy-efficient, and adequate learning environment

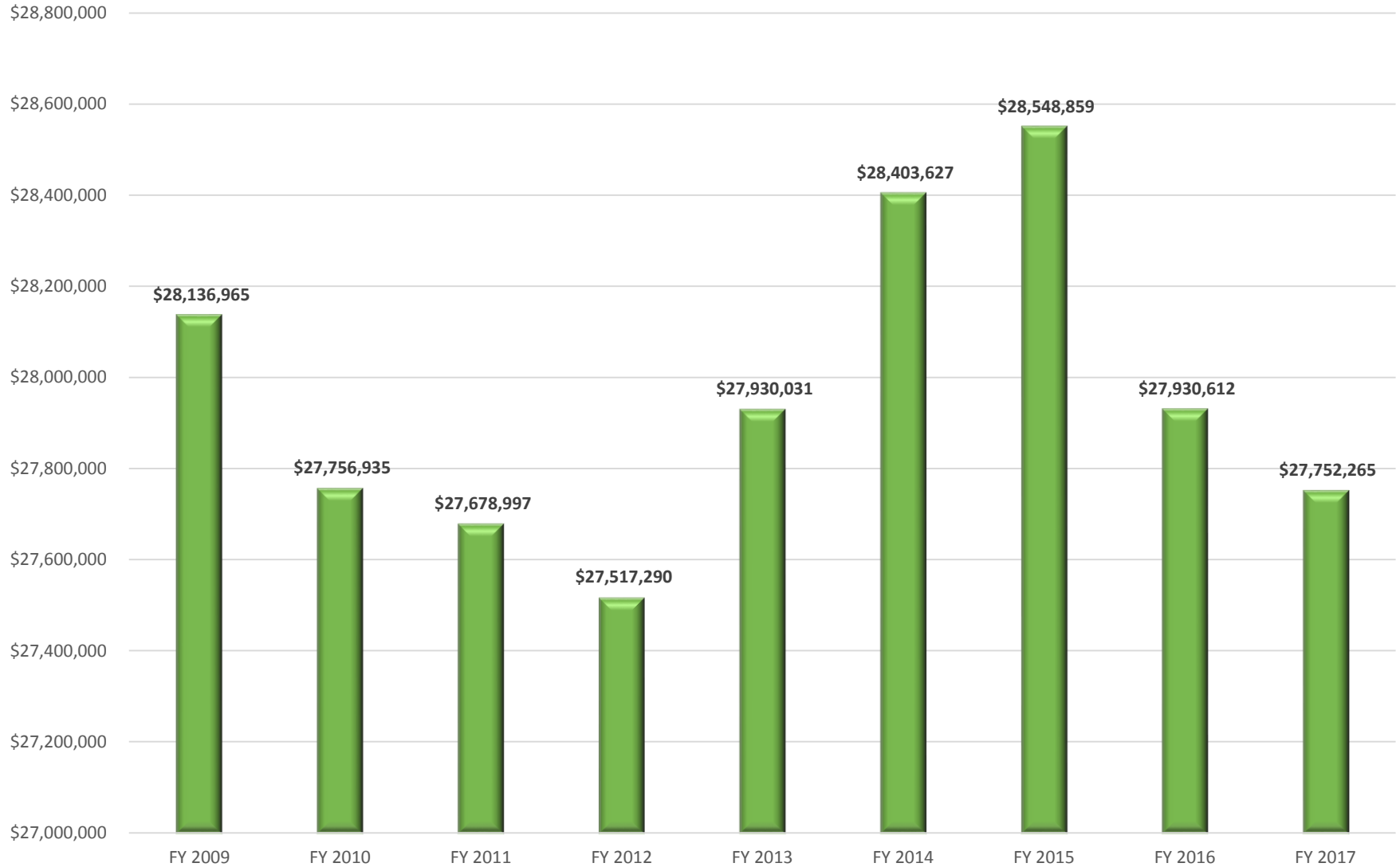
Ensure that extra-curricular, arts, music, and athletic budgets are preserved and restored

Fund contractual, health insurance, and regional retirement obligations

Historical Budgets

	Total Budget	Percent Change
FY 2009	\$ 28,136,965	
FY 2010	\$ 27,756,935	-1.4%
FY 2011	\$ 27,678,997	-0.3%
FY 2012	\$ 27,517,290	-0.6%
FY 2013	\$ 27,930,031	1.5%
FY 2014	\$ 28,403,627	1.7%
FY 2015	\$ 28,548,859	0.5%
FY 2016	\$ 27,930,612	-2.2%
FY 2017	\$ 27,752,265	-0.6%
FY2018 Level Service	\$ 28,861,359	4.0%
FY2018 Prioritized	\$ 29,989,424	8.1%
Average Year over Year Change 2009-2017		-0.16%
Change from 2009 to 2017		-1.4%

Historical Budgets



- **Level Service Budget**

Includes everything we have this year. Does not include anything we lost in FY17.

- **Prioritized Budget**

Includes AshWest 2021 initiatives. Class size reduction. Restoring some extra curricular clubs and all athletics. Safety Initiatives.

FY 2018 Level Service Budget

Level Service Budget

FY 2017 Certified: \$27,752,265

FY 2018 Level Services: \$28,861,360

Operating Increase \$: \$1,109,095

Operating Increase %: **4.0%**

FY 2018

Operating Budget Drivers for Level Service Budget

\$ 415,813	Salary Increases
\$ 62,678	Paraprofessionals hired late in the year will be here for full year in FY18
\$ 12,822	No Kindergarten Grant or Revolving Available
\$ 364,068	Employee and Other Insurance Expenses
\$ 97,337	Regular and Special Ed Transportation Increases
\$ 54,892	Worcester County Retirement Assessment
\$ 34,491	Increase in Special Education Costs
\$ 271,455	Performance Contract Payment- offset by savings
\$ (107,862)	Facilities Savings
\$ (23,600)	Capital Payments Interest Reduction
\$ (27,000)	Mentor Program now being charged out of Grant
\$ (46,000)	Reduction in Supplies and Services
\$ 1,109,094	Total

FY 2018 Prioritized Budget

Prioritized Budget

FY 2017 Certified: \$27,752,265

FY 2018 Prioritized: \$29,989,424

Operating Increase \$: \$2,237,159

Operating Increase %: **8.1%**

FY 2018 Operating Budget Drivers for Prioritized Budget

\$ 1,109,094	Increase in Level Services
\$ 585,845	Increase teaching staff (see next slide for detail)
\$ 24,000	Overlook Middle School Para Professional
\$ 23,000	JR Briggs Kindergarten Para Professional
\$ 74,276	Restore High School Librarian and Para Professionals at all elementary schools
\$ 12,500	Professional Development related to Next Generation Standards included in the strategic plan
\$ 25,600	Elementary Science supplies for Next Generation Science
\$ 3,000	Oakmont Tech Ed Supplies
\$ 66,535	Restore Athletics
\$ 5,809	Extra Curricular and Marching Band Increases
\$ 7,500	Security App working town police and fire
\$ 100,000	Technology Equipment included in the strategic plan
\$ 200,000	Benefits for new employees
\$ 2,237,159	Total

FY 2018 Prioritized Budget Increase in Teaching Staff

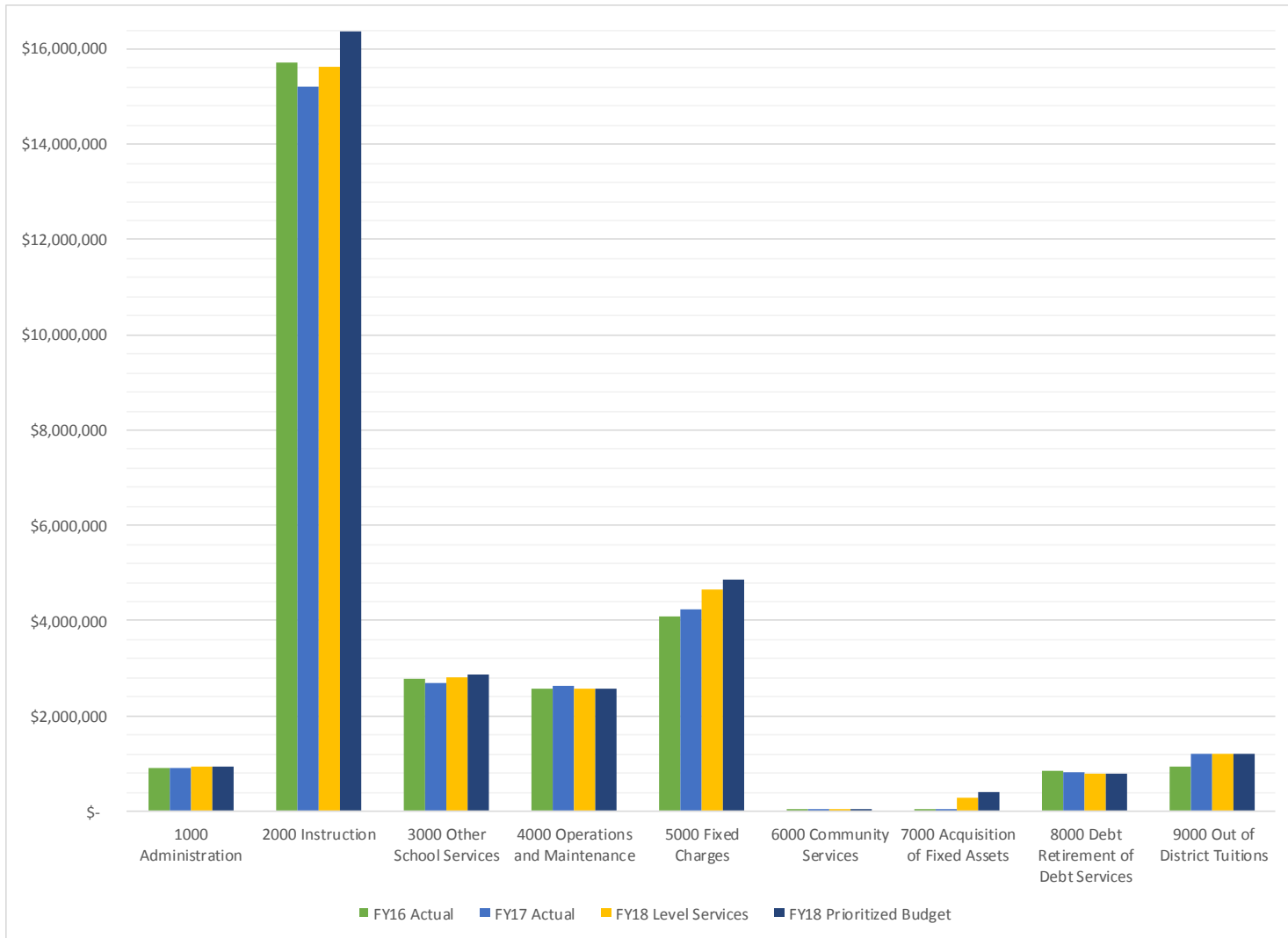
\$ 165,000	Add 3 classroom teachers to JR Briggs Elementary
\$ 55,000	Add 1 classroom teacher to Westminster Elementary
\$ 10,845	Add .2 for classroom teacher at Overlook Middle School
\$ 165,000	Add 3 classroom teacher to Oakmont High School
\$ 130,000	Add 2 Digital Learning Instructors that are part of strategic plan
\$ 60,000	Add 1 Special Education Teacher at Overlook Middle School

Elementary Class Size Analysis

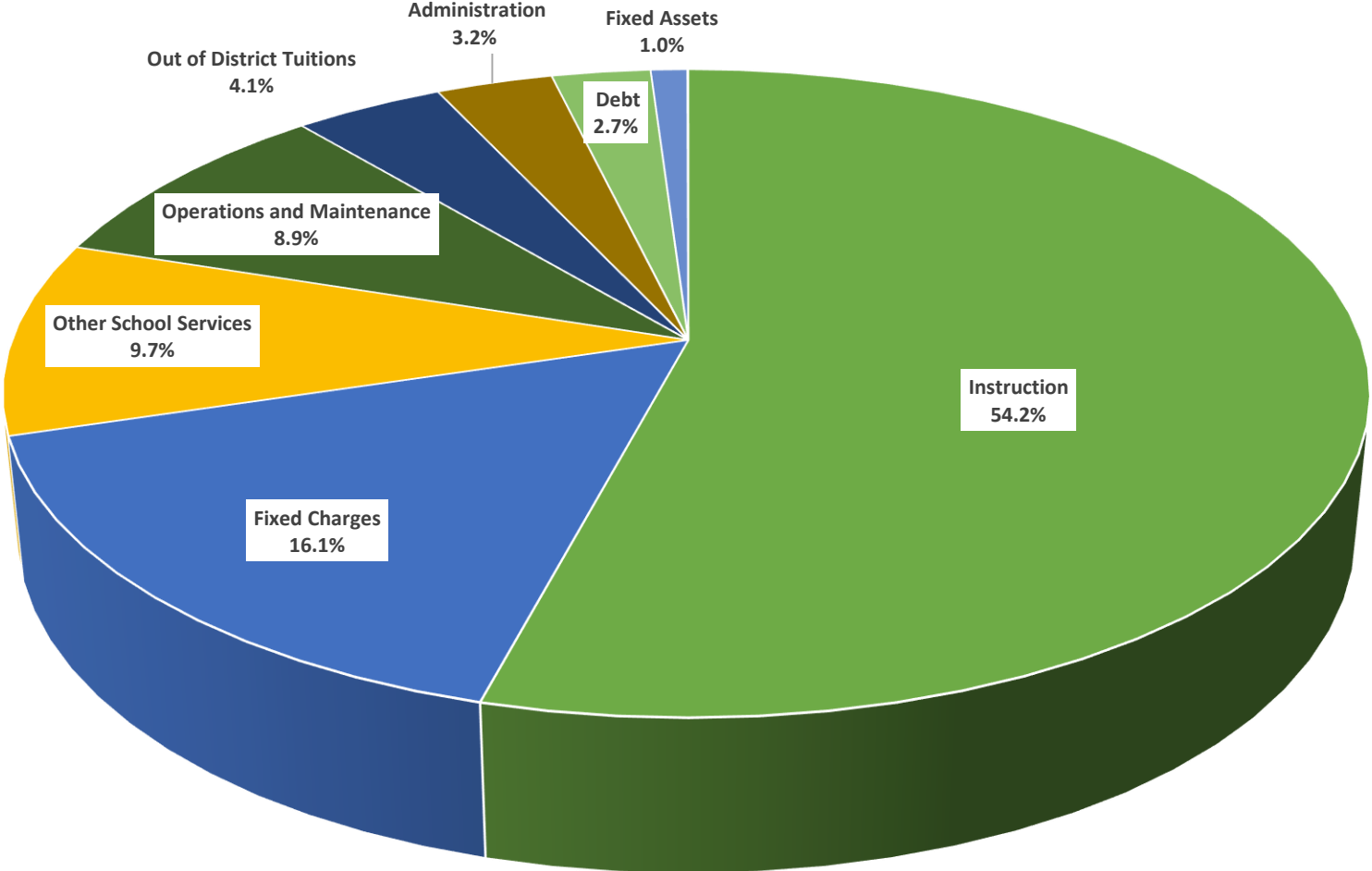
JR Briggs					
	Anticipated FY18 Enrollment	Level Services Classroom Teachers	Level Services Average Class Size	Prioritized Classroom Teachers	Prioritized Services Average Class Size
K	85	4	21	4	21
1	71	3	24	4	18
2	76	4	19	4	19
3	88	3	29	4	22
4	86	4	22	4	22
5	90	3	30	4	23
Total	496	21		24	

Westminster					
	Anticipated FY18 Enrollment	Level Services Classroom Teachers	Level Services Average Class Size	Prioritized Classroom Teachers	Prioritized Services Average Class Size
K	80	4	20	4	20
1	72	4	18	4	18
2	89	4	22	4	22
3	79	3	26	4	20
4	90	4	23	4	23
5	90	4	23	4	23
Total	500	23		24	

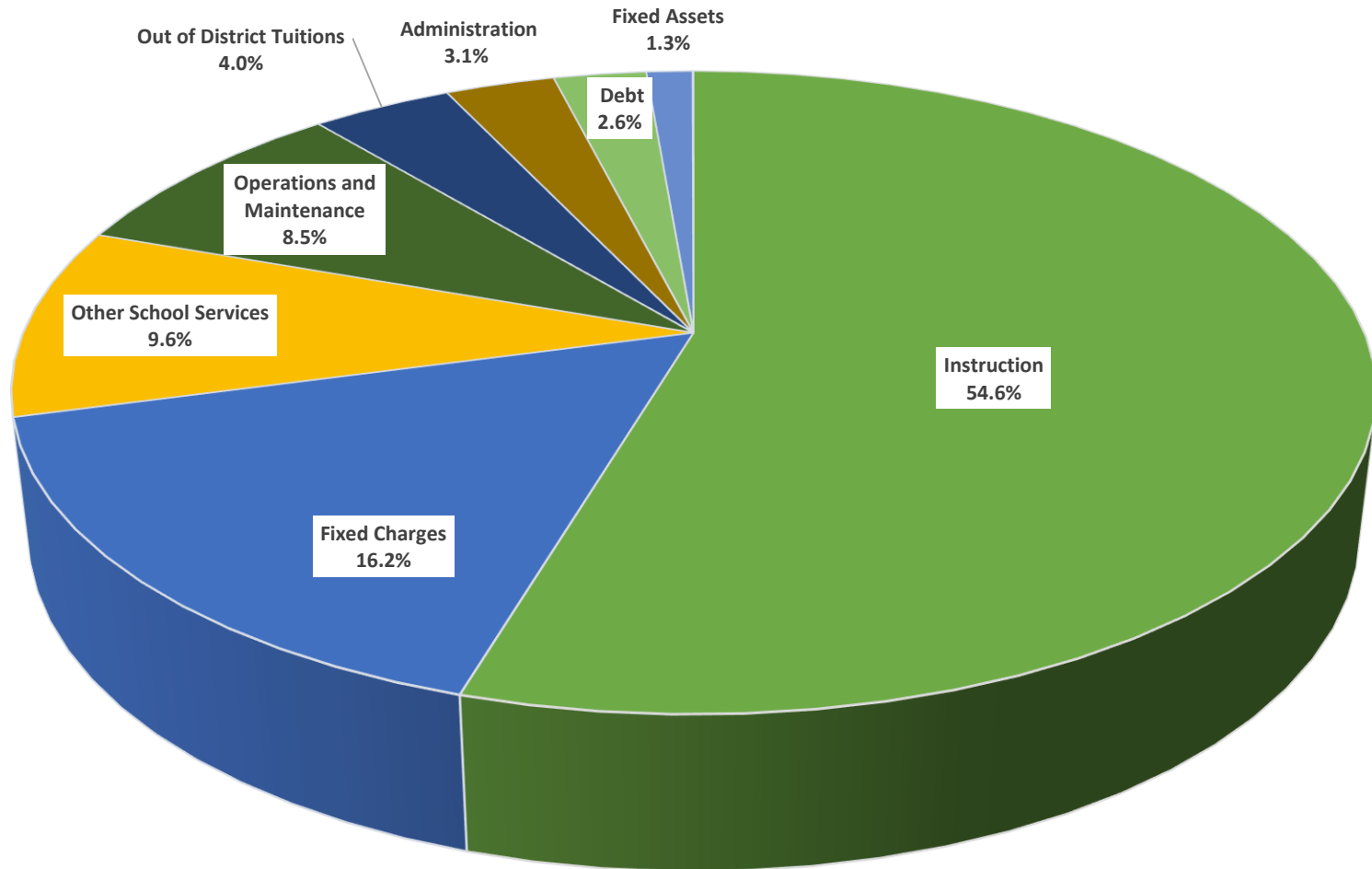
Historical Budgets by Function Codes



Level Service Budget by Function Codes



Prioritized Budget by Function Codes



FY18 Current Unknowns

- Actual Increase for Health Insurance

REVENUE PROJECTIONS

Chapter 70 Revenue

FY2017

\$10,675,483

FY2018

\$10,719,643

A change of \$44,160 or 0.4% more than FY17

In FY17 Chapter 70 funded 38.5% of the budget. In FY18 it would only fund 35.7% of the requested budget.

State Revenue

	FY 2017 Budget	FY 2018 Prioritized Budget	\$ Change	% Change
Chapter 70	\$ 10,675,483	\$ 10,719,643	\$ 44,160	0.4%
Regional Transportation	\$ 820,000	\$ 845,000	\$ 25,000	3.0%
Charter Reimbursement	\$ 8,037	\$ 12,609	\$ 4,572	56.9%
Total State Funding	\$ 11,503,520	\$ 11,577,252	\$ 73,732	0.6%

Local Funding

	FY 2017 Budget	FY 2018 Prioritized Budget	\$ Change	% Change
Preschool Tuition	\$ 60,000	\$ 60,000	\$ -	0.0%
Interest Income	\$ 8,500	\$ 8,500	\$ -	0.0%
Athletic Admissions	\$ 23,000	\$ 30,000	\$ 7,000	30.4%
Student Fees	\$ 225,720	\$ 228,000	\$ 2,280	1.0%
Building Rental & Fees	\$ 83,750	\$ 83,750	\$ -	0.0%
Medicaid Reimbursement	\$ 100,000	\$ 110,000	\$ 10,000	10.0%
Miscellaneous Revenue	\$ 16,963	\$ 500	\$ (16,463)	-97.1%
Excess & Deficiency	\$ 10,000	\$ -	\$ (10,000)	-100.0%
Total Local Funding	\$ 527,933	\$ 520,750	\$ (7,183)	-1.4%

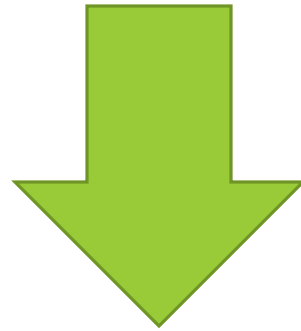
The Budget

vs.

The Assessment



How do we calculate Annual Operating Assessments?



Required Minimum Local Contribution + Town's Share Over Minimum* + Transportation Costs

* Calculated using % foundation enrollment from each individual town.

Enrollment Percentage

	FY17	FY18
Ashburnham:	48.08%	47.55%
Westminster:	51.92%	52.45%

Transportation

- Regular \$1,461,842
- Special Ed \$367,902*
- Homeless \$15,000



*Special Education Grant covers a portion of the Special Ed Transportation

Transportation

Gross Total:

\$ 1,844,744 - \$ 845,000 (Ch. 71)*

Total Cost of Transportation for
Member Towns:

\$999,744

* Uncertain reimbursement rate.

Required Minimum Contribution

The state calculates each city and town 's ability to contribute local revenue towards the operation of its schools. Local ability to contribute varies widely based upon the incomes and property values of different cities and towns. The state expects that each municipality can contribute the same share of local resources to the foundation budget by setting uniform contribution rates.

	FY17	FY18	\$ Change	% Change
Ashburnham	\$ 4,663,399	\$ 4,581,331	\$ (82,068)	-1.8%
Westminster	\$ 6,471,892	\$ 6,754,291	\$ 282,399	4.4%

Assessments

		FY 2017 Budget	FY 2018 Prioritized Budget	Change
Ashburnham	Required Minimum Requirement	\$ 4,663,399	\$ 4,581,331	\$ (82,068)
	Above Minimum Contribution	\$ 1,341,019	\$ 2,263,602	\$ 922,583
	Transportation	\$ 469,641	\$ 475,378	\$ 5,737
	Community Service	\$ 3,846	\$ 3,804	\$ (42)
	Debt Service	\$ 249,265	\$ 217,788	\$ (31,477)
	Total Ashburnham	\$ 6,727,170	\$ 7,541,903	\$ 814,733
Westminster	Required Minimum Requirement	\$ 6,471,892	\$ 6,754,291	\$ 282,399
	Above Minimum Contribution	\$ 1,448,122	\$ 2,496,464	\$ 1,048,343
	Transportation	\$ 507,149	\$ 524,366	\$ 17,217
	Community Service	\$ 4,154	\$ 4,196	\$ 42
	Debt Service	\$ 562,325	\$ 570,202	\$ 7,877
	Total Westminster	\$ 8,993,642	\$ 10,349,519	\$ 1,355,877
	Total Local Assessments	\$ 15,720,812	\$ 17,891,422	\$ 2,170,610

FY 2018 Budget Next Steps

February 7 – Public Hearing on FY18 Budget

February 28– Public Hearing and School Committee continues budget deliberations

March 7 – School Committee continues budget deliberations

March 14 – School Committee Certifies Budget

May 6 – Ashburnham Annual Town Meeting

May 6– Westminster Annual Town Meeting

Questions,
Comments,
Feedback...